

**PLENARY SESSION  
“RUSSIA: CONCEPT OF THE FUTURE”**

**November 25, 2025  
10:00 AM – 12:00 PM  
Moscow, Leningradsky Prospekt, 51/1, Nobel Hall**

**ANNOTATION:**

The future is one of the most mysterious and alluring concepts. Throughout history, the future has captivated humanity. Everyone dreams of knowing what lies ahead. Today, however, the outlook often feels more intimidating, with fears of a global war, prolonged recession, and economic instability. There is increasing talk of the breakdown of shared rules, rising chaos in international politics and trade, and the overload of the global economic system.

But is the future linear and predetermined? Not at all. It is shaped by us, which means we can influence and change it. To do so, we need a clear vision of what we want the future to be. Without such a vision, there are no guiding principles to strive for, no plan for achievement.

This is what the Forum is all about — understanding what kind of future we want. What should the Russian economy look like? Is it possible to build a new world order without a large-scale war? How can technology become a driver of social prosperity? These are just some of the many questions we'll explore. We will examine medium-term prospects and try to look further into the future.

The 10th Anniversary International Forum of the Financial University will bring us together to discuss key trends and challenges facing the world and our country.

This is not just a forum — it's a platform for dreamers, creators, and those ready to make a positive change. Don't miss the chance to be part of it!

**MODERATOR:**

**Konstantin V. Simonov**, Head of the Department of Political Science at the Financial University.

**СПИКЕРЫ:**

**Anton G. Siluanov**, Minister of Finance of the Russian Federation;

**Alexander M. Babakov**, Deputy Chairman of the State Duma of the Russian Federation;

**Alexander N. Shokhin**, President of the Russian Union of Industrialists and Entrepreneurs;

**Mikhail M. Kotyukov**, Governor of Krasnoyarsk Krai;

**Mikhail Yu. Alekseev**, President and Chairman of the Management Board of Post Bank;

**Stanislav E. Prokofiev**, Rector of the Financial University;

**Abdullah Belhaif Al Nuaimi**, председатель Консультативного совета эмирата Шарджи, Министр развития инфраструктуры ОАЭ (2013-2020 гг.), Министр изменения климата и окружающей среды ОАЭ (2020-2021 гг.);

**Manish Kumar**, President of Soltex Group of Companies, Deputy Chair of the Commission on Foreign Economic Cooperation with Indian Partners at the Moscow Chamber of Commerce and Industry, and Deputy Chairman of the Board of the Eurasian Economic Alliance.

**As part of the plenary session, the Financial University will present awards to the laureates of the 2025 Quality of Life Prize.**



## PANEL DISCUSSION “THE FUTURE OF GOVERNANCE”

November 25, 2025  
01:00 PM – 03:00 PM  
Moscow, Leningradsky Prospekt, 49/2, Grand Hall

### ANNOTATION:

We are on the threshold of an era in which traditional models of state management give way to flexible, forward-looking approaches. Their implementation in practice is not just about technologies but about a new philosophy of interaction. It involves transitioning from administrative management to a service-oriented logic, where the focus is on tangible results for individuals and businesses. Traditional departmental approaches are being replaced by integrated digital ecosystems, where citizens, businesses, and the state operate as partners in real time.

The key drivers of change that will shape tomorrow include:

Artificial Intelligence and Predictive Analytics — from automation of routine tasks to modeling urban development scenarios and entire industries.

Proactive Government Services — services that anticipate citizens' needs and operate on a “single window” principle in a digital environment.

Management Innovation — the implementation of new methodologies and management models to increase the efficiency, speed, and flexibility of government agencies.

During the panel discussion, the winners of the Second All-Russian Competition for the “Best Executive Body in the Field of Management Innovation” will be awarded.

**An awards ceremony for the winners of the Second All-Russian Competition “Best Executive Authority in Managerial Innovation” will take place as part of the panel discussion.**

### MODERATOR:

Svetlana P. Solyanikova, Vice-Rector for Scientific Work at the Financial University.

### SPEAKERS:

Participants and winners of the Second All-Russian Competition for the “Best Executive Body in the Field of Management Innovation,” who will present their projects shaping the contours of future state and municipal management, and share their visions of upcoming transformations.



## PANEL DISCUSSION

### “MONEY OF THE FUTURE”

November 25, 2025  
01:00 PM – 03:00 PM

г. Moscow, Leningradsky Prospekt, 49/2, coworking(-1 floor)

#### ANNOTATION:

The expanding diversity of forms and types of money is one of the key trends in modern monetary and payment systems. The primary driving forces behind this process are the rapid digitalization of the financial sector combined with the fragmentation of the global economy. In response to technological developments, such as distributed ledger technology, the emergence of private digital currencies (cryptocurrencies), and central bank digital currencies (CBDCs), and considering cyber risks and access restrictions to foreign investments, the state today often acts as the main trendsetter and innovator in the monetary sphere.

In Russia, projects are underway for the implementation of the digital ruble, tokenization of real-world assets, development of long-term savings programs, and the introduction of other digital governmental solutions affecting the fundamentals of the national monetary system. However, the success of these large-scale initiatives largely depends on public trust in different forms of money and requires a comprehensive approach to forecasting social changes. When designing the future of money, it is crucial to understand whether the nature of money itself changes with new forms and types, which forms will be in demand in the near future, and how current trends in demographics, education, media, and digital literacy will influence the choices for future money. How can society's readiness and trust in monetary innovations be ensured?

#### MODERATOR:

**Valery V. Fedorov**, General Director of the VCIOM Analytical Center, Dean of the Faculty of Social Sciences and Mass Communications at the Financial University.

#### DISCUSSION QUESTIONS:

1. The evolution of forms and types of money and behavioral aspects of using different forms of money in the modern economy.
2. What role do digital currencies, including central bank digital currencies, currently play and will play in the future? What new power and trust dynamics are emerging?
3. What social changes can we expect with the implementation of the digital ruble? What are the opportunities and risks?

4. Digitalization and cash circulation: will cash money disappear?
5. What is needed to build trust in innovations in the monetary sphere?
6. How will key trends in demographics, media, and education influence the monetary circulation and its structure?
7. Globally, digital financial instruments with increasingly sophisticated options are gaining popularity. How does this impact the monetary sphere and the circulation of money in its various forms?

### SPEAKERS:

**Artem S. Genkin**, Expert in Digital Currencies, Autonomous non-profit organization "Center of Protection of Bank Clients and Investors";

**Irina A. Gildebrandt**, Director of Development at SBS Consulting

**Farhad E. Ibragimov**, Lecturer at the Faculty of Economics at RUDN University, Political Scientist, Middle East Specialist, Expert at the Center for Middle Eastern Studies (Azerbaijan)

**Dmitry I. Markov**, Lecturer at the Department of Sociology, Faculty of Social Sciences and Mass Communications, Financial University

**Stanislav G. Pashkov**, Associate Professor at the Department of Economic Sociology, Department of Sociology, Research Fellow at Laboratory for Studies in Economic Sociology, HSE University

**Svetlana Yu. Pertseva**, Associate Professor at the Department of International Finance, MGIMO University;

**Ivan A. Chebeskov**, Deputy Minister of Finance of the Russian Federation;

**Zhao Zelin**, international economist, Director of Beijing Aimosi International Education Consulting Co., and co-founder of Huachuan Bozhong (Beijing) International Educational Technologies (People's Republic of China);

**Ruslan G. Yusufov**, Futurist, Managing Partner at MINDSMITH, Technology Expert.



## PANEL DISCUSSION “THE FUTURE WORKFORCE”

November 25, 2025  
01:00 PM – 03:00 PM  
Moscow, Leningradsky Prospekt, 51/1, Room 1006

### ANNOTATION:

In a world where technology develops at an incredible pace, the future workforce, i.e. graduates of universities and colleges, becomes true architects of change. These are specialists who do not just perform tasks but create unique solutions, much like artists working with a palette of possibilities. With the advent of artificial intelligence and automation, the focus will shift to specialists who can not only manage technologies but also use them as tools for creativity. They will develop new products and services that will transform the familiar order of things. Education must become an “innovative laboratory” where young talents can experiment, take risks, and explore new horizons.

The future workforce isn't just employees; they are dreamers and creators ready to build a world where technology serves people. They will inspire us by showing that the future is not just something that awaits us but something we can create with our own hands.

How can educational institutions, in cooperation with employers, ensure high-quality training and effective employment of graduates? That is the topic of our panel discussion.

### MODERATOR:

**Ekaterina A. Kameneva**, Vice Rector for Educational and Methodological Work at the Financial University.

### DISCUSSION QUESTIONS:

1. What do students today want to learn, and how do they want to learn it?
2. What and how should we teach students today to enable them to build a new economy for Russia tomorrow?
3. How can the labor market and educational organizations collaborate effectively in training personnel?
4. Which models of cooperation between educational institutions and potential employers have proven effective?
5. How do universities and employers view the future of economic education and their roles in its development?



**SPEAKERS:**

**Mikhail Yu. Alekseev**, President and Chairman of the Management Board of “Post Bank”;

**Alexander V. Machevskiy**, Executive Director of the "Dom" (Home) Division at “VEB.RF” State Corporation;

**Stanislav E. Prokofiev**, Rector of the Financial University;

**Dmitry A. Semenov**, Vice-Rector for Strategy and GR, Financial University;

**Maria A. Khomyakova**, a 2nd-year Master's student at the Faculty of Finance, Financial University;

**Valentina Yu. Shalashnikova**, Director of the Department of Civil Service and Administrative Activities at the Ministry of Science and Higher Education of the Russian Federation;

**Elena P. Yakovleva**, Deputy Minister of Finance of the Russian Federation.



**PANEL DISCUSSION**  
**“THE FUTURE OF TAXES. In Memory of B.G. Fedorov”**

**November 25, 2025**  
**01:00 PM – 03:00 PM**  
**Moscow, Verkhnyaya Maslovka Street, 15, Assembly Hall**

**ANNOTATION:**

Against the backdrop of global challenges and structural changes in the economy, including the development of digital platforms and ecosystems, tax policy actively influences business processes, competitiveness, and the efficiency of industrial production. This aims to ensure the technological and financial sovereignty of the country and to address tasks related to achieving Russia's national development goals through 2030 and beyond to 2036.

The discussion will explore the boundaries of the tax space for the state, businesses, and society. Currently, government services emphasize human-centeredness and creating comfortable conditions for interaction between tax authorities and taxpayers. What kind of dialogue between the government and business can we expect in the future as the tax agenda evolves?

**MODERATOR:**

**Vadim N. Zasko**, Doctor of Economics, Professor, Dean of the Faculty of Business Analysis, Taxes and Audit at the Financial University.

**DISCUSSION QUESTIONS:**

1. Modern contours of digital tax administration: where does boosting business activity end, and where does digital pressure on economic freedoms begin?
2. "Legalization" of the economy and transparent business: justice and equivalence of tax conditions for various economic entities.
3. What economic landscape awaits us in the future, and how will tax policy and tax administration evolve accordingly?
4. Achieving national development goals and the future of the tax space.

## SPEAKERS:

**Vladislav A. Davankov**, Deputy Chair of the State Duma of the Russian Federation, First Deputy Leader of the "New People" Party faction;

**Dmitry S. Satin**, Deputy Head of the Federal Tax Service of the Russian Federation;

**Pavel A. Samiev**, Chairman of the Committee on Financial Markets of the All-Russian Public Organization for Small and Medium Enterprises "OPORA RUSSIA";

**Kirill M. Nikitin**, Member of the Public Council under the Federal Tax Service, Member of the General Council of the All-Russia Public Organization "Delovaya Rossiya", Head of the Committee on Tax and Budget Policy of "Delovaya Rossiya";

**Vladimir A. Sasykov**, Director of the Association of Tax Consultants.



## PANEL DISCUSSION “VALUES OF THE FUTURE”

November 25, 2025  
01:00 PM – 03:00 PM  
Moscow, Leningradsky Prospekt, 49/2, Small Hall

### ANNOTATION:

The long-standing debate about values in the modern world is gaining new significance. On one hand, we observe Donald Trump's “revolution of common sense,” which has stirred the Western world, immersed in recent years in various questionable social experiments. On the other hand, there is a political shaping of the “Global South,” which is also referred to as the “global majority.”

It has become commonplace to acknowledge that a truly multipolar world has emerged, and the collective West is losing its monopoly on truth. But do the “Global South” countries share common value foundations?

Yes, we are not the West. But who are we? Can BRICS nations provide a core of shared values? Today, a conceptual approach to the development of the modern world and bold proposals for a reasonable value framework for the near future are more relevant than ever.

During the panel discussion, a report by the Financial University titled “Searching for Conceptual Foundations for BRICS and the ‘Global South’ during the Neo-conservative Revolution” will be presented, along with books “Civilizational Integrationism and Global Development” and “Foreign Policy of Post-Soviet Russia”.

**During the panel discussion, the Financial University will present a report titled "Searching for Conceptual Foundations for BRICS and the 'Global South' in the Period of the Neoconservative Revolution." Additionally, the books "Civilizational Integrationism and Global Development" and "Foreign Policy of Post-Soviet Russia" will be introduced.**

### MODERATOR:

**Konstantin V. Simonov**, Head of the Department of Political Science at the Financial University.

### DISCUSSION QUESTIONS:

1. What common values can BRICS countries offer to the world? Could this union become a new “moral compass”?
2. Is there a value divide between the “collective West” and the “Global South”?
3. Does the “revolution of common sense” make Donald Trump our ideological ally?

4. Is it possible to unite the world based on new fair rules and universally recognized values?

**SPEAKERS:**

**Vardan E. Bagdasaryan**, Dean of the Faculty of History, Political Science, and Law at the State University of Education; Professor at the Department of Political Science, Faculty of Social Sciences and Mass Communications, Financial University;

**Oleg N. Barabanov**, Program Director of the “Valdai Discussion Club”;

**Elena V. Brodovskaya**, Director of the Institute of Humanitarian Technologies and Social Engineering, Financial University;

**Yann A. Burlay**, Extraordinary and Plenipotentiary Ambassador, Director of the Ibero-American Program Center at MGIMO University;

**Anna Yu. Dombrovskaya**, Director of the Center for Political Studies, Professor at the Department of Political Science, Faculty of Social Sciences and Mass Communications, Financial University;

**Alexander K. Kamkin**, Associate Professor at the Department of Political Science of the Financial University under the Government of the Russian Federation;

**Karin Kneissl**, Head of the G.O.R.K.I. Center at Saint Petersburg State University, Minister of Foreign Affairs of Austria (2017–2019) (Republic of Austria);

**Igor I. Kuznetsov**, Executive Director of the Russian Society of Political Scientists, Professor at the Department of History and Political Theory, Lomonosov Moscow State University;

**Adrian Garcia Lucas**, Vice President of the Center for Integration and Cooperation between Russia and Latin America (Argentine Republic);

**Yan Chunyu Liu**, Deputy Director of the Institute of the Russian Language at Dalian University of Foreign Languages (People’s Republic of China);

**Oleg A. Matveychev**, Member of the State Duma of the Federal Assembly of Russia; Professor at the Department of Mass Communications and Media Business, Faculty of Social Sciences and Mass Communications, Financial University;

**Yakov A. Plyays**, Professor at the Department of Political Science, Faculty of Social Sciences and Mass Communications, Financial University;

**Daniyal Ranjbar Meshkin**, Associate Professor at the Department of Theory and History of International Relations, RUDN; Expert at Russian International Affairs Council and the Valdai Club (Islamic Republic of Iran);

**Alexey Yu. Semenov**, Deputy Head of the Presidential Directorate for Monitoring and Analysis of Social Processes;

**Ivan N. Timofeev**, Director General of the Russian International Affairs Council, Director of Programs of the Valdai Club.



## PANEL DISCUSSION “THE FUTURE OF THE ECONOMY”

November 25, 2025  
01:00 PM – 03:00 PM  
Moscow, Leningradsky Prospekt, 51/1, Nobel Hall

### ANNOTATION:

The current stage of international relations is marked by growing shifts in the global balance of power, which was largely shaped 80 years ago. Decolonization and other major upheavals have transformed the political map of the world. The global majority is loudly asserting its rights. More equitable global regulation based on international law, along with increased participation from countries of the Global South, are inherently linked to a growing role of the UN and its structures in resolving economic and political crises. Special emphasis is now placed on mechanisms such as the Shanghai Cooperation Organization (SCO) and BRICS, which serve as platforms for coordinating interests of the Global South and the East.

However, these new realities are not yet fully reflected within the system of UN institutions, particularly regarding the reform of the Security Council of Russia. At the UN General Assembly, BRICS countries issued a joint statement reaffirming their commitment to multilateralism, multipolarity, and adherence to international law and the UN Charter as fundamental principles. They emphasized the need for fair global governance and mutually beneficial relations between states, advocating for reforms of the UN and its Security Council to elevate the role of developing countries from Africa, Asia, and Latin America, including BRICS states.

The spread of trade-restrictive measures such as tariffs, non-tariff barriers, or protectionism acts as coercive tools that threaten to reduce global trade, disrupt supply chains, and create uncertainty in international economic and trade activities. These developments could worsen existing economic inequalities and impact the prospects for global economic growth.

All these issues raise the question of what the future holds for the regulation of international relations on a global scale.

### MODERATORS:

**Victoria V. Perskaya**, Director of the Institute for International Economic Relations at the Financial University;

**Mikhail A. Eskindarov**, President of the Financial University.

## DISCUSSION TOPICS:

1. Polycentrism in international relations and challenges in global economic regulation.
2. The role of the UN in regulating international relations and the prospects for reforming the UN.
3. Russia, India, and China — commonalities and differences in visions for global regulation of international relations.
4. Russia's strategic course in contemporary international relations.

## SPEAKERS:

**Akimzhan A. Arupov**, Director of the Institute of World Economy and International Relations at Turan University, Republic of Kazakhstan;

**Kirill M. Barsky**, Extraordinary and Plenipotentiary Ambassador, Head of the Department of Diplomacy at MGIMO, Russian Ministry of Foreign Affairs;

**Alexey A. Gromyko**, Corresponding Member of the Russian Academy of Sciences, Director of the Institute of Europe, Russian Academy of Sciences;

**Ruslan V. Davydov**, Minister for Customs Cooperation of the Eurasian Economic Commission;

**Grigory B. Karasin**, Chairman of the Federation Council Committee on Foreign Affairs;

**Andrey N. Spartak**, Corresponding Member of the Russian Academy of Sciences, Head of the Department of International Trade and External Trade at VAVT, Ministry of Economic Development.

## CONCERT BY OPERA SINGER ALBINA SHAGIMURATOVA

November 25, 2025

18:00 PM

**Moscow, Leningradsky Prospekt 49/2, 2nd Floor, Grand Hall**

As part of the cultural program of the X International Forum of the Financial University, a concert will be held featuring the Russian opera singer, Honored Artist of the Russian Federation, and soloist of the Mariinsky Theatre Albina Shagimuratova.

Her repertoire (lyric coloratura soprano) includes leading roles in classical and Russian operas, as well as chamber music and vocal-symphonic works.

All Forum guests, as well as staff of the Financial University, are warmly invited to attend the concert.